



COUNCIL FUND - REVENUE BUDGET 2015/16
FLINTSHIRE COUNTY COUNCIL

Budget Monitoring (Outturn)
Summary of Movement from Month 12

	£m	£m
Month 12		
Portfolios	(0.266)	
Central and Corporate Finance	(1.106)	
Variance as per Cabinet Report		(1.372)
Outturn		
Portfolios	(0.380)	
Central and Corporate Finance	(1.109)	
Variance as per Directorate Returns		(1.489)
Change Requiring Explanation		(0.117)
<u>Social Services</u>		
Services For Adults		
Minor variances of less than £0.025m		
• Resources & Regulated Services - minor movement	0.001	
Subtotal: Services for Adults		0.001
Children's Services		
Other minor variances -of less than £0.025m		
• Out of County placements - further adjustments upon final review of accruals	(0.013)	
• Flying Start - minor movement	0.002	
Subtotal: Children's Services		(0.011)
Total: Social Services		(0.010)
<u>Community & Enterprise</u>		
Minor changes of less than £0.025m.		
• Customer & Housing Services	(0.001)	
• Revenues & Benefits	(0.001)	
Total minor variances of less than £0.025m		(0.002)
Total: Community & Enterprise		(0.002)
<u>Streetscene & Transportation Portfolio</u>		
Minor variances of less than £0.025m		
• Highway Network	0.004	
• Transport & Logistics	0.005	
Total minor variances of less than £0.025m		0.009
Total: Streetscene & Transportation		0.009
<u>Planning & Environment Portfolio</u>		
Minor variances of less than £0.025m		
• Development	0.005	
• Planning Control & Enforcement	0.005	
• Minerals & Waste	(0.003)	
Total minor variances of less than £0.025m		0.007
Total: Planning & Environment		0.007
<u>Education & Youth</u>		
Inclusion Services		
• Out of County Placements	(0.114)	
Subtotal: Inclusion Services		(0.114)
Minor variances of less than £0.025m		
• Secondary School Services	0.001	
• Commissioning & Performance - Business Support	(0.001)	
• School Management Information	0.001	
Total minor variances of less than £0.025m		0.001
Total: Education & Youth		(0.113)

People & Resources

Minor variances of less than £0.025m	
• Corporate Finance	0.001
Total minor variances of less than £0.025m	<u>0.001</u>
Total: People & Resources	<u>0.001</u>

Governance

Minor variances of less than £0.025m	
• Legal Services	(0.001)
• Records Management	(0.001)
Total minor variances of less than £0.025m	<u>(0.002)</u>
Total: Governance	<u>(0.002)</u>

Organisational Change

Minor variances of less than £0.025m	
• Valuation & Estates	(0.001)
• Facilities Services	(0.003)
Total minor variances of less than £0.025m	<u>(0.004)</u>
Total: Organisational Change	<u>(0.004)</u>

Central & Corporate Finance

• Increased Return on Interest & Investment Income	(0.079)
• Year end Support Service calculation	0.086
• Minor variances	(0.010)
Total: Central & Corporate Finance	<u>(0.003)</u>

Total Changes

	<u>(0.117)</u>
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OUTTURN - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance Outturn (£m)	Variance Month 12 (£m)	Cause of Major Variance	Action Required
Social Services Locality Teams (Localities)	14.689	14.171	(0.518)	(0.518)	<p>Domiciliary Care There are some significant compensating variances in this area. The main area of pressure is Domiciliary Care, which is still being influenced by clients returning to the service following successful past rehabilitation, the changing demographic profile, increased complexity of need and increasing numbers of people with dementia. The current level of projected overspend is £0.559m which has significantly reduced from the 2014/15 outturn position of £0.837m, which has been partly influenced by the cessation of one complex package.</p> <p>Residential Care The significant overspend on Domiciliary care was more than offset by an underspend of (£0.766m) on residential care, which includes, an underspend of (£0.346m) on payments to care home providers, an underspend of (£0.385m) due to an increase in the level of property related income, plus further increases in income above budget including (£0.035m) for free nursing.</p> <p>Professional Support A further area of significant underspend is the professional support within the area Localities teams. There is a total projected underspend of (£0.240m) which relates to staffing due to Social Worker vacancies, which includes a total of (£0.119m), relating to the Hospital Social Work team which has transferred into Localities from Intake & Reablement (Resources and Regulated Services).</p> <p>Other Other minor variances amount to a net (£0.071m) within Day care and other services.</p>	Recommend budget realignment adjustments to use underspends elsewhere in service to address pressures.

OUTTURN - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance Outturn (£m)	Variance Month 12 (£m)	Cause of Major Variance	Action Required
Reablement Services (Intake and Reablement)	0.429	0.200	(0.229)	(0.229)	The projected under spend is mainly due to the reallocation of an officer to another service promoting Continuing Health Care independence, and additional CHC funding being utilised.	
Community Equipment contribution	0.476	0.392	(0.084)	(0.084)	Reduction in requirement for funding of the Council's contribution to the partnership following review of the financial arrangements within the Section 33 partnership agreement.	
Resources & Regulated Services (Disability Services)	15.246	15.849	0.603	0.602	This service is now reflecting the transfer of budget in relation to the Independent Living fund (ILF) to Central and Corporate as a one off efficiency. The remaining element is in relation to the additional administration capacity needed to manage the payments to service users and for obligations to fund employer liability insurance payments for service users who employ carers. recent increases in the projected overspend relate to additional costs of domiciliary care within externally provided Supported Living, including new service users and the impact of a new block contract.	Recommend budget realignment adjustments to use underspends elsewhere in service to address pressures.
Vulnerable Adults and Disability Service (Disability Services)	2.299	1.997	(0.302)	(0.302)	Reflects current care packages for 2015/16. The projection now includes a revised commitment for new/additional transition clients. Previous commitments in terms of expected costs for service users have now been significantly reduced following service review and revised outcomes.	
Residential and Domiciliary Service (Mental Health & Substance Misuse Service)	0.813	1.183	0.370	0.370	Increases in Residential and Domiciliary packages alongside additional new package costs.	
Forensic Budget (Mental Health & Substance Misuse Service)	0.317	0.202	(0.115)	(0.115)	Reflects current care packages for 2015/16.	Potential volatility due to changes in client numbers and demands at short notice from prison or courts.

OUTTURN - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance Outturn (£m)	Variance Month 12 (£m)	Cause of Major Variance	Action Required
Other Services for Adults variances (aggregate)	10.900	10.791	(0.109)	(0.109)	Various minor variances. Since period 10, the potential available funding from Supporting People is not required to be drawn down from reserves based on the current projected outturn position for Older People.	Not expected to be recurrent.
Business Services - Charging Policy Income	(1.673)	(1.877)	(0.204)	(0.204)	Impact of an increase by Welsh Government in the level of the maximum charge cap from £55 per week to £60 per week.	Recommend budget realignment adjustments to use underspends elsewhere in service to address pressures.
Training	0.132	0.164	0.032	0.032	The base budget for this service had reduced as a consequence of the combined impact of Single Status outcomes and EVR/VR determinations. As a consequence the match funding element of the budget had fallen below the level required to meet the grant conditions for the Social Care Workforce Development Programme Grant (SCWDP). In month 11 a budget from realignment within Social Services was undertaken to top up to the level required.	Not expected to be recurrent.
Other Development & Resources variances (aggregate)	2.418	2.431	0.013	0.013	Various minor variances.	Not expected to be recurrent.
Family Placement (Children's Services)	2.227	2.474	0.247	0.247	The £0.247m overspend is a result of an increase in the number of foster care placements within the service. Part of this is also due to the increasing number of court orders for Residence and Special Guardianship orders which invariably attract an ongoing allowance for the carers.	A review of the Family Placement Team has been undertaken, the outcome of which is being considered and will inform future planning and possible efficiencies.

OUTTURN - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance Outturn (£m)	Variance Month 12 (£m)	Cause of Major Variance	Action Required
Professional Support	5.037	5.229	0.192	0.192	There is a projected overspend of £0.198m on agency pay costs within the Duty & Assessment team, which is due to the need to deploy staff to address key risks within this area of the service. This overspend has been partly mitigated by way of an allocation of £0.100m from the contingency reserve as approved by Cabinet when considering the Month 7 budget monitoring report. There is a further pressure of £0.113m which relates to the Children's and Young Adults Support team (CYAST). This is due to pressures within payments to external providers of £0.119m and Transport £0.047m, with some offsetting underspends against pay budgets due to vacancies. There is a contribution of £0.029m to the cost of the Emergency Duty team. There are offsetting net underspends of (£0.148m) elsewhere within Children's Services Professional Support, including a significant underspend on staffing within the Family Intervention team.	Recommend budget realignment adjustments to use underspends elsewhere in service to address pressures.
Out of County Placements	3.416	3.467	0.051	0.064	Reflects current care packages for 2015/16.	
Other Services for Children variances (aggregate)	2.420	2.521	0.101	0.099	Various minor variances.	Not expected to be recurrent.
Total Social Services	59.146	59.194	0.048	0.058		

OUTTURN - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance Outturn (£m)	Variance Month 12 (£m)	Cause of Major Variance	Action Required
Community & Enterprise Customer & Housing Services	1.669	1.442	(0.227)	(0.226)	Additional in-year efficiency identified in respect of Homeless Accommodation (£0.092m). Recharge in respect of Community Support Services lower than anticipated £0.029m. Community Centres additional efficiency (£0.049m). Underspend on the Flintshire Connects service provision (£0.098m). Switchboard in-year underspend (£0.027m). Other minor variances £0.0010m.	
Council Fund Housing	(0.033)	(0.125)	(0.092)	(0.092)	Telecare income lower than anticipated £0.061m. Procurement of telecare equipment £0.062m. Additional Savings in respect of the Community Based Accommodation Support Service (£0.230m). Other minor variances £0.015m.	
Regeneration	0.582	0.568	(0.014)	(0.014)	Estimated shortfall of £0.038m in markets due to income targets increasing in line with inflation each year, where charges have not increased at the same rate. Further capitalisation of costs and maximisation of Grant Income (£0.041m). Other minor variances (£0.011m).	
Revenues & Benefits	10.633	9.791	(0.842)	(0.841)	Anticipated surplus on the Council Tax Collection Fund currently stands at (£0.504m) higher than initially estimated. Staffing savings (£0.058m). Projected underspend on the budgeted provision for the Council Tax Reduction Scheme (£0.406m). Housing Benefit Subsidy budgeted shortfall of £0.270m. Additional New Burdens funding from DWP (£0.128m). Other minor variances of (£0.016m).	
Housing Programmes	0.072	0.146	0.074	0.074	Expenditure of £0.106m to enable the Strategic Housing and Renewal Programme (SHARP) to move forward with the development of the Over Arching Legal Agreement with Wates Living Space. This expenditure has supported the expedient development of schemes on The Walks, Flint and Custom House School, Connah's Quay which will both be on site by March 2016. Staff recharges and maximisation of grant income (£0.032m).	
Total Community & Enterprise	12.923	11.822	(1.101)	(1.099)		

OUTTURN - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance Outturn (£m)	Variance Month 12 (£m)	Cause of Major Variance	Action Required
Streetscene & Transportation Ancillary Services & Performance - Waste Disposal & Waste Collection	6.592	7.519	0.927	0.927	<p>Reduced electricity sales from gas engines following equipment breakdown and fluctuating levels of gas extraction is now estimated at £0.160m.</p> <p>Further options are being considered and consultation undertaken in relation to the proposed closure of Hope recycling centre. In addition, changes to the later than expected introduction of new operating times at Connah's Quay and Flint sites will result in a total projected shortfall on the budgeted efficiency of £0.160m.</p> <p>Delayed implementation of delivery service for waste containers £0.050m and introduction of charge for second waste bin £0.025m.</p> <p>Under achievement in the recycling market due to a volatile period with fluctuating re-cycle sale values £0.375m. No compost income has been received from Denbighshire CC (£0.060m budget) as they will not be using the composting facilities at Greenfield until the 2016/17 financial year.</p> <p>Additional costs of £0.040m for hire of loading shovels at Greenfield HRC Site, protective clothing costs and equipment purchase and increase in estimated waste treatment tonnages of £0.043m through to the 31st March.</p> <p>£0.010m of increase relating to NE Hub Food Waste. The food waste contractor requesting additional funds due to a change in law due to the withdrawal of the Levy Exemption Certificates which ceased from 31/07/15.</p>	<p>Potential for investment to upgrade/install new extraction wells and new management arrangement.</p> <p>Reported through Programme Board Efficiency Tracker.</p> <p>Reported through Programme Board Efficiency Tracker.</p> <p>Monitor recycling market closely and amend projections accordingly.</p> <p>Monitor Supplies & services and implement commitment challenge.</p>

OUTTURN - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance Outturn (£m)	Variance Month 12 (£m)	Cause of Major Variance	Action Required
Ancillary Services & Performance - Parking & Enforcement	0.114	0.193	0.079	0.079	Shortfall from Business Planning proposals following delays in the implementation of car parking charges and Penalty Charge Notice (PCN) enforcement across the County.	Monitor Car Parking Income closely and amend projections accordingly.
Bereavement Services	0.280	0.240	(0.040)	(0.040)	Increased income in burial fees for the last quarter of the year.	
Ancillary Services & Performance - Other Variances	0.519	0.516	(0.003)	(0.003)	Minor Variances.	Reported through Programme Board Efficiency Tracker.
Logistics & Resource Services - Fleet	4.807	4.737	(0.070)	(0.070)	Projected reduction in annual fuel costs, due to reducing fuel prices and more efficient usage of vehicles.	
Transportation & Logistics - other Variances	8.552	8.437	(0.115)	(0.120)	Reduced cost of transport for Social Services, Schools and Bus Services.	Reported through Programme Board Efficiency Tracker.
Highways Strategy & Network	7.406	7.527	0.121	0.117	Delay in the full externalisation of grass cutting service offset by some additional income for hedge cutting £0.030m. Delay in the implementation of the reduced cleansing standards and zero tolerance on littering £0.090m. Reduced Ground Work operations following transition into winter related work and additional staff recharges (£0.040m). Additional patching works of £63k following flood damage are reported at Period 12. Due to the below average winter up to the end of March 2016, it is anticipated there will be an underspend of (£0.050m) within winter maintenance.	Reported through Programme Board Efficiency Tracker. Reported through Programme Board Efficiency Tracker. Monitor Employee Costs.
Highway Network - other Variances	0.191	0.191	0.000	0.000	No Variance.	
Total Streetscene & Transportation	28.461	29.360	0.899	0.890		

OUTTURN - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance Outturn (£m)	Variance Month 12 (£m)	Cause of Major Variance	Action Required
Planning & Environment						
Pest Control Dog Warden	0.043	0.056	0.013	0.013	Potential Shortfall in the self financing position.	Monitor level of services provided and adjust income projections as appropriate.
Licensing	0.002	0.008	0.006	0.006	3 year and 5 year licence income carried forward as a PIA into 2016/17.	Monitor level of services provided and adjust income projections as appropriate.
Community - Aggregate of other Variances	0.691	0.724	0.033	0.033	Commitment challenge successful in reducing the level/value of future projected expenditure.	Continue to monitor committed expenditure and reduce/remove where possible.
Animal Health & Defra	0.126	0.155	0.029	0.029	Reduced DEFRA Grant Funding, resulting in the partnership with Wrexham CBC ending in December 2015 and the income target remaining within the service. Offset by the receipt of the Animal Feed Service Grant of £0.017m from the Food Standards Agency.	Investigate ways to reduce Grant Income target through potential budget realignment as total funding will cease from 2016/17.
Business - Aggregate of other Variances	1.485	1.475	(0.010)	(0.010)	Food controls budget funding reduction from 2015/16 was not provided as anticipated.	Continue to monitor committed expenditure and reduce/remove where possible.
Planning Control & Enforcement	(0.133)	(0.025)	0.108	0.103	Shortfall from Planning Application fees not being increased by 15% until October, 2015 under the Planning (Wales) Bill. This was originally proposed for April, 2015 and reflected in Business Planning efficiencies. This was offset with the level of Pre Planning Application Fee Income being higher than expected.	Planning Fee Income levels will be closely monitored.
Development - Aggregate of other Variances	0.133	0.113	(0.020)	(0.025)	Commitment challenge successful in reducing the level/value of future projected expenditure.	Continue to monitor committed expenditure and reduce/remove where possible.
Portfolio Aggregate of other Variances	3.080	3.006	(0.074)	(0.071)	Commitment challenge successful in reducing the level/value of future projected expenditure.	Continue to monitor committed expenditure and reduce/remove where possible.
Total Planning & Environment	5.427	5.512	0.085	0.078		

OUTTURN - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance Outturn (£m)	Variance Month 12 (£m)	Cause of Major Variance	Action Required
Education & Youth						
Primary & Early Years Education	0.868	0.864	(0.004)	(0.004)	Minor Variances.	
Secondary, 14-19 & Continuing Education	1.067	1.073	0.006	0.005	Minor Variances.	
Inclusion Services	7.489	7.664	0.175	0.289	Following further reconciliation of the Out of County accounts and review of year end accruals, the final outturn has now been amended.	
Access (School Planning & Provision)	0.498	0.476	(0.022)	(0.022)	Variance change due to higher personal injury claims than predicted. Other minor variances also effect this.	
21st Century Schools	0.196	0.196	0.000	0.000	No Variance.	
Youth Services	1.475	1.462	(0.013)	(0.013)	Minor Variances.	
Commissioning & Performance	0.338	0.321	(0.017)	(0.016)	Vacancy savings following a Senior Management Restructure with Education and Youth Portfolio.	
School Management & Information Team	0.214	0.149	(0.065)	(0.066)	Vacancy savings following a Senior Management Restructure with Education and Youth Portfolio. Shared salary costs have now been agreed with Transportation.	
Total Education & Youth	12.145	12.205	0.060	0.173		

OUTTURN - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance Outturn (£m)	Variance Month 12 (£m)	Cause of Major Variance	Action Required
Schools						
Primary & Early Years Education	44.924	44.924	0.000	0.000	No Variance.	
Secondary, 14-19 & Continuing Education	36.112	36.112	0.000	0.000	No Variance.	
Inclusion Services	3.933	3.933	0.000	0.000	No Variance.	
Total Schools	84.969	84.969	0.000	0.000		
People & Resources						
HR&OD	2.263	2.230	(0.033)	(0.033)	A 2015/16 budget efficiency of £0.105m is being reported as not achievable, in addition to this there is an overspend on the Disclosure & Disbarring Service of £0.009m and Software of £0.020m. These overspends are being partially offset by workforce underspends of (£0.155m). There are minor underspend variances of (£0.012m).	The efficiencies are expected to be achieved in full next year. Workforce underspends are in-year only.
Corporate Finance	2.361	2.266	(0.095)	(0.096)	A 2015/16 budget efficiency is being reported as being partially achieved with a shortfall of £0.019m. This is being offset by temporary workforce underspends of (£0.123m). There are minor overspend variances of £0.009m.	The efficiencies are expected to be achieved in full next year. Workforce underspends are in-year only.
Total People & Resources	4.624	4.496	(0.128)	(0.129)		

OUTTURN - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance Outturn (£m)	Variance Month 12 (£m)	Cause of Major Variance	Action Required
Governance						
Legal Services	0.610	0.548	(0.062)	(0.061)	A grant from Welsh Government has been awarded for (£0.092m) as a contribution to costs incurred in dealing with claims from personal search companies for refunds of Local Land Charges Register (LLCR) search fees charges. There are minor variances of £0.030m.	Underspend is not expected to be recurrent.
Democratic Services	1.908	1.986	0.078	0.078	The overspend is due a delay in achieving an efficiency of £0.110m which was agreed within the 2014/15 budget. An underspend of (£0.032m) is due to minor variances.	The efficiency is expected to be achieved in full next year.
Internal Audit	0.416	0.410	(0.006)	(0.006)	Minor Variances.	Underspend is not expected to be recurrent.
Procurement	0.138	0.253	0.115	0.115	This overspend is due to the non-achievement of an efficiency of £0.116m within 2015/16 and a minor underspend of (£0.001m).	Overspend is not expected to be recurrent. The efficiency is expected to be achieved in full next year.
Business Support	0.739	0.711	(0.028)	(0.028)	Minor Variances.	Underspend is not expected to be recurrent.
Records Management	0.175	0.184	0.009	0.010	Minor Variances.	Overspend is not expected to be recurrent.
ICT	4.726	4.692	(0.034)	(0.034)	Minor Variances.	Underspend is not expected to be recurrent.
Total Governance	8.712	8.784	0.072	0.074		

OUTTURN - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance Outturn (£m)	Variance Month 12 (£m)	Cause of Major Variance	Action Required
Organisational Change						
Public Libraries & Arts, Culture & Events	1.794	1.787	(0.007)	(0.007)	Minor Variances.	
Museums Service	0.064	0.064	0.000	0.000	No Variance.	
County Archives	0.266	0.266	0.000	0.000	No Variance.	
Leisure Services	4.038	4.033	(0.005)	(0.005)	£0.070m Deeside Ice Rink income pressure offset by premises & supplies cost savings of (£0.075m).	
Community Assets	0.018	0.023	0.005	0.005	Minor Variances.	
Valuation & Estates	(0.808)	(0.779)	0.029	0.030	£0.029m shortfall in industrial estate rental income.	
Property Design & Consultancy	1.828	1.711	(0.117)	(0.117)	(£0.072m) of Projected costs relating to the demolition of Connah's Quay office has been met through alternative funding. (£0.035m) of energy savings on Admin buildings. Underspend of (£0.010m) on statutory monitoring.	This financial year Maintenance and Design have exceeded income expectation, next year there will potentially be a shortfall as more feasibility works have been commissioned which are non chargeable. Also the service is subject to a restructure, resulting in a new method of fee charging.
Engineering Services	0.000	0.000	0.000	0.000	No Variance.	
Facilities Services	1.654	1.556	(0.098)	(0.095)	Careful monitoring of provisions and additional income anticipated over and above income target from increased uptake in school meals of (£0.069m). Additional income of (£0.033m) achieved on cleaning. Other minor variances of £0.004m.	
Total Organisational Change	8.854	8.661	(0.193)	(0.189)		

OUTTURN - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance Outturn (£m)	Variance Month 12 (£m)	Cause of Major Variance	Action Required
Chief Executives	3.087	2.965	(0.122)	(0.122)	The underspend is due to workforce savings of (£0.092m) and also a reduction in Core Funding Agreements of (£0.028m). There is an underspend of (£0.042m) relating to the budget required for performance related increments. There are minor overspend variances of £0.040m.	The employee savings of (£0.092m) are expected to be in-year only.
Total Chief Executives	3.087	2.965	(0.122)	(0.122)		

OUTTURN - SUMMARY

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance Outturn (£m)	Variance Month 12 (£m)	Cause of Major Variance	Action Required
Central & Corporate Finance	23.109	22.000	(1.109)	(1.106)	There is no need to borrow this financial year, as capital expenditure is later than planned, resulting in short term savings from interest costs built into the budget. There has also been an increased return on Investment income of (£0.059m). Balance of unused Non Standard Inflation from previous year (£0.240m) and current year (£0.125m). Pension Actuarial Review (£0.912m) due to lower than anticipated costs of additional contributions. Projected under-recovery of contribution to pension fund £0.159m. Coroners projected 2015/16 overspend of £0.028m. Estimated Workforce Efficiency of £0.300m considered unachievable in year. One off identified efficiencies (£0.300m) in relation to the Independent Living Fund (ILF). Higher than projected income as a result of Rent Review for Unilever (£0.191m). External Audit Fees are anticipated to be lower than budget (£0.099m) - this is under review with Wales Audit Office. Received no charge on three quarters of the year in relation to corporate Bank Charges (£0.047m). Reduced Carbon Allowances as a result of reduced emissions in 15/16 of (£0.047m). One off / time limited, Unbudgeted costs of £0.336m in relation to former Euticals Ltd - Sandycroft site. Support Service Recharge, which is only known at year end £0.086m. Minor Variances of £0.002m.	Review of CLIA has mitigated this position. Reviewed as part of Medium Term Finance Strategy, Corporate Financing Options.
Total Central & Corporate Finance	23.109	22.000	(1.109)	(1.106)		
TOTAL	251.457	249.968	(1.489)	(1.372)		

2015/16 Efficiencies Month Outturn - Under or Over Achieved

Portfolio	Original Efficiency	Revised Efficiency	(Under)/Over Achievement
	2015/16 £(m)	2015/16 £(m)	2015/16 £(m)
People & Resources			
Review of specialist finance functions to identify efficiencies in process	0.170	0.166	(0.004)
Ensure continuation of grant maximisation opportunities identified in 2014/15	0.100	0.081	(0.019)
Review of specialist human resources functions to identify efficiencies in process	0.105	0.000	(0.105)
Total People & Resources	0.375	0.247	(0.128)
Governance			
Procurement Supplier Charging	0.116	0.000	(0.116)
	0.116	0.000	(0.116)
Central and Corporate Finance			
Workforce efficiency proposal	0.300	0.000	(0.300)
Central Loans and Investment Review	1.830	1.230	(0.600)
Total Central & Corporate Finance	2.130	1.230	(0.900)
Social Services			
Develop means testing approach for minor adaptations	0.100	0.000	(0.100)
Review model/costs contracts for catering	0.050	0.000	(0.050)
Rationalise the number of sites where In-House short term care is provided	0.075	0.110	0.035
Develop a 'progression' model for Supported Living	0.250	0.145	(0.105)
Review commissioning with Action for Children	0.075	0.015	(0.060)
Regional approach to advocacy	0.053	0.000	(0.053)
Review and realign funding to voluntary sector	0.203	0.065	(0.138)
Total Social Services	0.806	0.335	(0.471)
Community & Enterprise			
Close the personal answering service for main switchboard telephone	0.099	0.125	0.026
Welfare Rights Team Review	0.020	0.035	0.015
Community Centres	0.048	0.096	0.048
Community Based Accommodation Support Service	0.030	0.090	0.060
Telecare Charging	0.200	0.139	(0.061)
Stopping sending remittance advices to Landlords	0.054	0.013	(0.041)
In-house bailiff service	0.100	0.070	(0.030)
Removal of Post Office as payment option	0.028	0.017	(0.011)
Review Single Person Discount	0.150	0.270	0.120
Senior Management Restructure	0.100	0.074	(0.026)
Total Community & Enterprise	0.829	0.929	0.100
Streetscene & Transportation			
Introduce non-generic Streetscene roles (3 year plan)	0.080	0.115	0.035
Rationalise HRC Sites	0.400	0.240	(0.160)
Removing the Waste Containers delivery service	0.150	0.100	(0.050)
Introduce Charge for 2nd Garden Waste Bin	0.050	0.025	(0.025)
Develop Energy Production at Landfill	0.050	0.000	(0.050)
Cease real time information system at bus stops	0.020	0.025	0.005
Charge Maintenance of Bus Shelters to Community & Town Councils	0.005	0.000	(0.005)
Remove Demand Responsive Transport & review all other subsidised routes	0.075	0.050	(0.025)
Externalise grass cutting service	0.075	0.025	(0.050)
Reduced Street Lighting resource	0.050	0.038	(0.013)
Remove second grass cut for highway verges	0.030	0.025	(0.005)
Car Parking Charges	0.400	0.290	(0.110)
Part night street lighting in residential areas	0.020	0.030	0.010
Winter Maintenance (Car Parks and standard)	0.150	0.170	0.020
Reduce Cleansing standards zero tolerance litter	0.150	0.060	(0.090)
Total Streetscene & Transportation	1.705	1.193	(0.513)
Planning & Environment			
Staffing & Collaboration	0.024	0.048	0.024
Animal & Pest Control	0.030	0.007	(0.023)
Increased Planning Fees (15% WG increase)	0.135	0.050	(0.085)
Increase in number of Planning Applications	0.060	0.050	(0.010)
Additional elements of charging (discharge of conditions)	0.050	0.030	(0.020)
Pre-Planning Advice PDM111952P	0.020	(0.036)	(0.056)
Total Planning & Environment	0.319	0.149	(0.170)
		%	£
Total 2015/16 Budget Efficiencies		100	12.874
Total Projected 2015/16 Budget Efficiencies Underachieved		17	2.197
Total Projected 2015/16 Budget Efficiencies Achieved		83	10.677

APPENDIX 4

Movements on Council Fund Unearmarked Reserves

	£m	£m
Total Reserves as at 1 April 2015	10.515	
Less - Base Level	(5.769)	
Total Reserves above base level available for delegation to Cabinet		4.746
Less - Allocation from the Contingency Reserve for the costs of the speed limit review		(0.210)
Less - Allocation from the Contingency Reserve for the contribution to meet the estimated increase in levy required to meet past and future claim liabilities in relation to the former Municipal Mutual Insurance company		(0.800)
Less - Allocation from the Contingency Reserve to meet the resource requirements for specialist social work for child protection		(0.100)
Less - Allocation from the Contingency Reserve to renew invest to save finds to support organisational change		(0.750)
Plus final Outturn (Subject to Audit)		1.489
Total Contingency Reserve as at 31st March 2016 (Subject to Audit)		4.375

HRA Major Variance Report - Outturn

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Estate Management	1.634	1.521	(0.113)	(0.113)	(£0.067m) relates to an underspend on salary costs. (£0.012m) relates to an underspend on printing costs. Court costs and Giro Charges have contributed an underspend of (£0.055m). Rechargeable works create a pressure of £0.019m due to non payment of invoices. Tenants Incentive scheme has contributed a saving of (£0.017m). The remaining £0.019m relates to other minor variances.	
Rent Income	(29.377)	(29.600)	(0.223)	(0.223)	(£0.259m) relates to an adjustment in the expected bad debt provision for Rent Income based on the final outturn of aged debt as at year end compared to an earlier projection in quarter 3. The costs associated with the water surplus are expected to rise by £0.018m based on what has been recovered vs actual spend. £0.030m relates to additional expenditure on Garden Services. The remaining (£0.012m) relates to other minor efficiencies.	
Repairs & Maintenance	8.394	8.105	(0.289)	(0.276)	(£0.324m) of the projected underspend relates to salaries as a result of in-year vacancies and budgeting at the top of scale. (£0.087m) of the projected underspend relates to materials. £0.029m profit share relating to last year and careful monitoring has contributed to this underspend. £0.042m relates to a pressure on transport and fleet costs. £0.074m relates to unachieved income recharges. The remaining £0.019m relates to minor variances.	
Finance & Support	2.427	2.413	(0.014)	(0.246)	Removal of the projection for delivering the Handyman Service releases a (£0.038m) underspend. (£0.029m) of the projected underspend relates to consultancy and conferences. Redistribution of salaries across departments and services has realised a (£0.124m) underspend. Agile working equipment for HRA is projected to cost £0.027m. Insurance Reserve has increased by £0.065m. relates to a change to the reporting for Support Service Recharges which is offset by a saving below. £0.040m relates to an overspend on Support Service Recharges. The remaining (£0.031m) relates to other minor efficiencies.	A 2015/16 budget allocation of £0.244m will be carried forward to 2016/17 to fund the implementation of Job Scheduling. This is one of the priorities in the HRA Business Plan.

HRA Major Variance Report - Outturn

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Landlord Services	0.882	1.002	0.120	0.119	Cleaning charges and utility costs for the community centres brought into the HRA from Council Fund have received a charge in the amount of £0.096m which was an unexpected cost. Garden Charges have underspent by (£0.064m) due to staff vacancies and lower contractor costs. A review of communal area costs has resulted in an in-year pressure of £0.090m through contractor work. Vehicle hire has reduced by (£0.003m) on receipt of full year costs. Minor variances amount to £0.001m.	
HRA Subsidy	0.000	0.122	0.122	0.122	£0.122m relates to a post audit adjustment relating to Housing Subsidy.	
Other variances (aggregate)	16.274	16.730	0.456	0.524	£0.711m relates to the additional balance contributed towards capital expenditure. This will contribute towards demolition costs for the Walks and Leas sites in Flint. Funding costs this way delays borrowing for 12 months and avoids unnecessary interests charges. (£0.179m) relates to reduced Capital Financing recharges. (£0.076m) relates to a change in accounting for Support Services Recharges which offsets the pressure above.	
Total :	0.234	0.293	0.059	(0.093)		